Country Partnership Strategy for the Republic of Uganda

January 2023

The Government of the Republic of Korea

This strategy was drafted in close consultation with the government of the partner country and may be subject to change depending on the country's local circumstances.
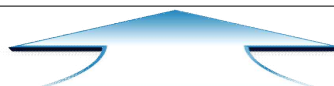
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I. Overview

Uganda Vision 2040 (2010-2040)	A Transformed Ugandan Society from a Peasant to a Modern and Prosperous Country within 30 years

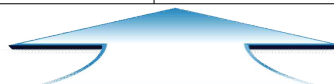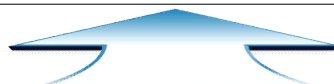| Third National Development Plan (NDPIII) (2020/21-2024/45)	Resource-led industrialization to increase average household incomes and improve the quality of life of Ugandans			
	Revitalize local communities and develop human resources	Increase value addition of natural resources and harness the tourism potential	Integrate transport infrastructure and services, and increase ICT penetration	Integrate transport infrastructure and services, and increase ICT penetration

ROK ODA Objective	Support Uganda's transition to a modernized prosperous nation through strengthened agricultural value chain and enhanced healthcare and educational services

Focus of Assistance by Priority Area

Regional Development

◆ **Increase rural household income through improved agricultural value chain and system effectiveness**
- Develop agricultural value chain to lay the basis for self-led regional development
- Strengthen capacity of farmers, rural community leaders, public officials, and other stakeholders
- Build roads and other key infrastructure facilities in support of regional industrialization
- Develop social and economic capacity of refugees and local communities to reduce poverty

Education

◆ **Foster skilled technicians and increase access to education for sustainable fostering of human resources**
- Foster technicians through vocational training and education based on industry demand
- Increase access to education and raise the quality of education through teacher capacity-building
- Increase the capacity of next-generation human resources through digital education and ICT capacity-building

Health / Hygiene

◆ **Enhance access to and quality of healthcare services through capacity-building in primary healthcare, infectious disease management, and specialized fields**
- Improve the healthcare system for maternal and child health, sexual and reproductive health, adolescent health, and community health
- Strengthen system to prevent, respond to, and manage infectious diseases for health security
- Build and advance capacity in specialty fields and innovative healthcare technology

II. ODA Plan by Priority Area of Cooperation

1   Regional Development

☐ **Development Needs**

○ The Ugandan government is working to **increase productivity in agriculture,** which is the key sector, improve market accessibility, and **enhance value addition in agricultural products**.

○ The government is also actively pursuing improvement of road infrastructure and establishment of transport network system, primarily in the capital city of Kampala.

○ As the largest refugee-hosting country in Africa, Uganda is implementing policies to support refugee-hosting communities based on the *Comprehensive Refugee Response Framework (CRRF)*.

   * Adopted the spirit of United Nations' CRRF, tailored to domestic situation (2017-Present)

☐ **Basic Directions**

○ In consideration of the nation's high dependence on agriculture, assist to increase farm household income based on growth in agricultural productivity by **developing overall value chain**

   * 80% of the households involved in agriculture (Uganda Bureau of Statistics, 2022)

○ Ensure sustainability through **system improvement** and **capacity-building** of rural area residents as well as public officials in central and local governments, and other key stakeholders

○ Assist to **build roads and other key infrastructure** for regional industrialization

○ **Support the refugee response framework** by i**mproving living conditions and community infrastructure** for refugees

☐ **Detailed Implementation Plan**

○ **(Tailored regional development model)** Design and apply the regional development model to broader regions by **drawing on Korea's experience of the *Saemaeul Undong* (New Community Campaign)** and **customizing it in Uganda's social and cultural context**

  – Enhance program effectiveness by building **the capacity of stakeholders** in local communities

○ **(Development of industrialization infrastructure)** Facilitate balanced development and create linkages among regions through **improved transport infrastructure,** and **assist to build key infrastructure** such as electricity, water and sewage

○ **(Integration of refugees into local communities) Assist refugees and local residents** to build income-generating capacity through **vocational training and entrepreneurship support**, and improve living conditions and community facilities

☐ **Key Programs**

○ Program 1: Project for the Establishment of Sustainable Model Villages (ESMV2)

Agencies	Korea International Cooperation Agency (KOICA), Ministry of Local Government of Uganda	**Total Cost**	KRW 6.49 billion
Program Type	Project	**Objective**	Improve quality of life through inclusive and sustainable rural development
Timeline	Preliminary feasibility study: 2019 / Project implementation period: 2019-2023		
Details (incl. partnership)	• Increase rural household income • Improve living environment for residents • Build gender-equal economic capacity		
Performance indicator	Income growth rate of beneficiary households, gender ratio of leadership positions in a farmer associations, the number of funded farmer associations and cooperatives, the number of households with improved living environment, etc.		

○ Program 2: Uganda Host and Refugee Community Empowerment Project

Agencies	KOICA, UNDP	Total Cost	KRW 7.7 billion
Program Type	Project	Objective	Improve the socio-economic empowerment of refugees and women in rural areas
Timeline	Preliminary study: 2018 / In-depth deliberate inspection: 2018 / Project implementation period: 2019-2023		
Details (incl. partnership)	• Improve the economic empowerment of refugees and women in rural areas • Facilitate gender mainstreaming in local governments and communities, and build the capability to prevent gender-biased violence		
Performance indicator	The number of participants in labor activities held in local communities by gender and by age group, construction progress rate of market facility, the number of local government officials who took gender training		

2　Education

☐ Development Needs

○ The Ugandan government is working to **increase access to public education,** enhance **the quality of vocational training,** and **ensure greater efficiencies in education and training service deliveries.**

　* *Education and Sports Sector Strategic Plan* (ESSP 2017-2020), *Digital Agenda for the Education and Sports Sector* (announced in 2021)

− Set the goals to **achieve 98% of high school graduation rate, enhance teacher capacity, and increase research and development expenditures by 2021**

− Need to raise the **quality of vocational skills training, develop instructor capacity, increase digital education**, and create an optimized ICT environment in line with industrial demand

☐ Basic Directions

○ Assist to **improve the quality of vocational skills training** in order to foster skilled technicians

○ Improve the quality of education by building **teachers' capacity and increasing student participation** in education

○ Enhance access to digital education, including **creating an environment suitable for ICT education**

☐ Detailed Implementation Plan

○ **(Strengthen professionality of vocational training and education) Enhance industrial demand-based vocational training and education** to **foster a skilled workforce** and improve the **capacity for entrepreneurship and employment**

  - **Develop vocational training and education curricula based on industrial demand** to foster a capable workforce

  - Improve the quality of education by **supporting instructor education and training**, and by **improving education tools and materials**

○ **(Improvement of education quality) Expand access to secondary and higher education** and provide quality education through **teacher capacity building**

○ **(ICT education environment) Construct new Digital Innovation Center**, and ICT equipment and supplies **Provide** Build the capacity needed for the future through

□ Key Programs

○ Program 1: Capacity-Building for Industry Demand-Based Skills and Vocational Education and Training

Agencies	KOICA, Ministry of Education and Sports of Uganda	Total Cost	KRW 8.33 billion
Program Type	Project	Objective	Improve employability of Ugandan youths by building capacity for employment based on industrial demand
Timeline	Preliminary feasibility study: 2019 / Project implementation period: 2020-2027		
Details (incl. partnership)	• Develop and implement short-term training and education programs • Develop and implement teacher training and education programs • Establish the industry-education cooperation system between industry and vocational training centers • Strengthen the capacity of vocational training centers to manage and operate tools and equipment, and to support trainees' employment and entrepreneurship • Organize events to exchange skills among vocational training centers, and support the organization of World Skills Competition in Uganda		
Performance indicator	Rate of completion of short-term programs (85%)		

○ Program 2: Project to Promote ICT Education Environment in Makerere University

Agencies	KOICA, Ministry of Education and Sports of Uganda	Total Cost	KRW 13 billion
Program Type	Project	Objective	Assist to create a digital education environment in Makerere University in order to raise the quality of and enhance access to higher education
Timeline	Preliminary study will be implemented		
Details (incl. partnership)	• Establish a master plan for Digital Innovation Center • Develop applicable digital content • Develop a learning management system and secure funds for ICT equipment • Build Digital Innovation Center • Build the capacity using ICT education		
Performance indicator	Strengthen the digital education capacity of student and staff in Makerere University		

3   Health & Hygiene

☐ Development Needs

○ The Ugandan government is focused on **public health crisis management,** including **pandemic response, and response system improvement**

    * *National Action Plan for Health Security 2019-2023*, etc.

○ Emphasize application of ICT technology in the health sector, including adoption of the hospital management information system and the regional health information system in the wider context

○ The government is also pursuing improved access to water and sanitation facilities

☐ Basic Directions

○ Assist to build the **capacity of key healthcare workers** and **improve medical facility infrastructure** to enhance access to primary healthcare services

○ Provide assistance to enhance the system to respond to public health crisis by building **the capacity to deal with infectious diseases**

○ **Support** to establish an advanced digital system in healthcare, including building the capacity **for innovative medical technology, ICT technology application, and system improvement**

○ **Build facilities to provide safe drinking water** and **improve the overall related environment** to **prevent waterborne diseases** and enhance primary public health

☐ Detailed Implementation Plan

○ **Advance the primary healthcare system**, such as **building capacity of and reputation of key health workforce,** including those at the local level, **improving** the **environment** of healthcare **facility**, and **enhancing the data management system**

○ Assist to **build the capacity** of **infectious diseases responders, support facility and equipment, provide policy consulting, and improve the data management system for infectious disease outbreaks**

○ Support to use ICT technology in order to **advance the digital medical system,** including the hospital management information system, and **build the capacity of healthcare workers** for innovative medical technology, including doctors with a specialized medical license

○ Assist to improve **the environment for safe drinking water** (drinking water facility, hand washing facility, toilet, and supplies) and **organize hygiene education and awareness programs** in local communities

□ **Key Programs**

○ Program 1: Health System Strengthening for Improving RMNCAH Service Delivery in Six Districts in Busoga Sub-region

Agencies	KOICA, World Health Organization(WHO)	Total Cost	KRW 10.71 billion
Program Type	Project	Objective	Strengthen the healthcare system to provide quality reproductive, maternal, newborn, child, and adolescent health (RMNCAH) service in the Busoga sub-region
Timeline	Preliminary feasibility study: 2019 / Project implementation period: 2020-2024		
Details (incl. partnership)	• Improve emergency patients' evacuation and referral system • Build primary medical facility infrastructure to deliver RMNCAH services • Strengthen the clinical skills an the capability of healthcare workers to use the healthcare information system • Organize school education on sexual and reproductive health hygiene and rights • Build government's leadership and governance in healthcare * KOICA-WHO-Ugandan Ministry of Health-local government collaboration		
Performance indicator	• Percentage of child deliveries performed by medical specialists, at least four visits of antenatal care coverage, percentage of postpartum care within 48 hours • Percentage of healthcare facilities using the ODK(Open Data Kit) platform (80%) to collect and report data		

○ Program 2: Strengthening the Health System to Prevent, Detect, and Respond to Infectious Diseases

Agencies	Korea Foundation for International Healthcare (KOFIH), Ministry of Health of Uganda	Total Cost	KRW 10 billion
Program Type	Project	Objective	Build the capacity to respond to infectious diseases and public health crisis by supporting a national infectious disease prevention and management system
Timeline	Preliminary feasibility study: 2021 / Project implementation period: 2022-2026		
Details (incl. partnership)	• Build emergency response system and quarantine system for infectious disease • Build the capacity to foster infectious disease response workforce • Support facilities and equipment to manage infectious diseases * KOFIH-Ugandan Ministry of Health-local government collaboration		
Performance indicator	Monitoring performance rate of infectious disease response system, percentage of workers completing comprehensive training for disease monitoring and response (Targets to be determined)		

○ Program 3: Improved Access to WASH to Enhance Adolescent-Friendly School Environment in Karamoja Region

Agencies	KOICA, United Nations International Children's Emergency Fund (UNICEF)	Budget	KRW 9.04 billion
Program Type	Project	Program Objective	Improve safe and efficient school environment through better access to water, sanitation and hygiene in the Karamoja Region
Timeline	Preliminary feasibility study: 2017 / Project implementation period: 2018-2023		
Details (incl. partnership)	• Build Water, Sanitation and Hygiene (WASH) facilities in Primary and Secondary schools • Operate DrinkingWater Committee • Raise awareness on water, sanitation and hygiene • Provide menstrual hygiene materials etc. * KOICA-UNICEF-local government collaboration		
Performance indicator	The number of students with access to basic drinking water service in school, the number of children with access to children-friendly toilets, the number of girls with access to menstrual hygiene materials, the number and percentage of students/children with knowledge of proper hand washing		

Ⅲ. Implementation Strategy

□ **ODA alignment and harmonization**

○ Implement mid- to long-term **ODA strategies, focusing on priority areas and in conjunction** with the Ugandan national development plan and sectoral development plans

○ In consultation with the Ugandan government, align the policies of both the Republic of Korea and Uganda, and create potential linkages among sectors from the program identification phase

   * Participation in Local Development Partners' Group (LDPG) and other regular development partner meetings (ADP, EDP)

□ **Considerations of other partner-specific cross-cutting issues**

○ In addition to focusing assistance on key areas of cooperation, pursue ODA programs in consideration of climate change and gender equality

   * Expand ODA programs to cover the environment and climate change based on the Korean government's Green New Deal ODA Strategy (July, 2021)